

# Creating & Optimizing a Successful APP Program





## Webinar Purpose

Potential Daily Work Plans for the APP



04.

O1. Definition of Practice for PA and NP Team Members
 O5. Possible Production Metrics for the APP
 O2. State Scope of Practice Guidelines for the APP
 O6. Potential APP Staffing Ratios
 O3. Contemporary Role of the APP in Cardiovascular Medicine
 O7. Tools/Considerations for a Successful Hire and On-Boarding for APPs



### **Definition of the APP Practice**



All APPs are licensed practitioners and are able to provide medical level care and decision-making.



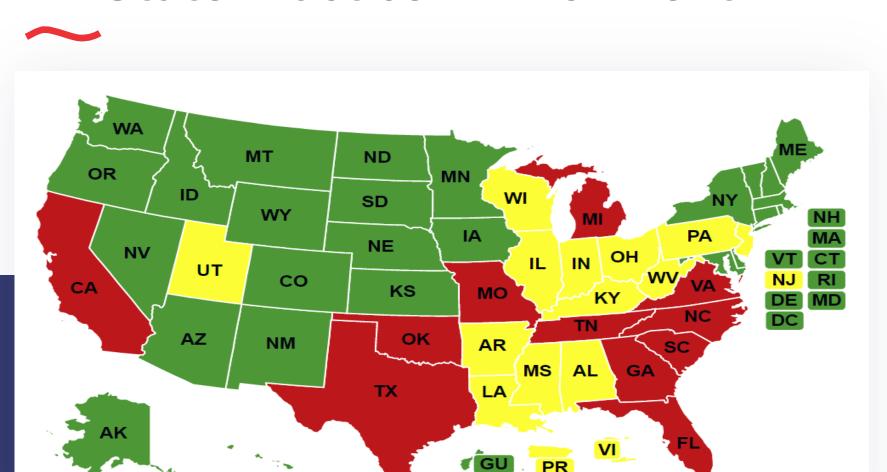
States differentiate between the scope of services the various categories of APP may provide however **The Joint Commission** identifies the role of the **Cardiac NP or PA** as part of the **credentialed medical staff of a hospital entity** to perform the following function:

- **O1.** Writing orders for medications, tests, and procedures
- **O2.** Interpreting tests and treatments
- **03.** Performing history and physicals
- **04.** Performing wound debridement
- **05.** Inserting Central Lines
- **06.** Assisting with interventional or surgical procedures

TJC, Credentialing Guidelines11-23-2022



### **NP State Practice Environment**



#### Legend

- Full Practice
- Reduced Practice
- Restricted Practice

https://www.aanp.org/advoca cy/state/state-practiceenvironment



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#### **Full Practice**

State practice and licensure laws permit all NPs to evaluate patients; diagnose, order and interpret diagnostic tests; and initiate and manage treatments, including prescribing medications and controlled substances, under the exclusive licensure authority of the state board of nursing. This is the model recommended by the National Academy of Medicine, formerly called the Institute of Medicine, and the National Council of State Boards of Nursing

# Scope of Practice - NP

#### 02 Reduced Practice

State practice and licensure laws reduce the ability of NPs to engage in at least one element of NP practice. State law requires a career-long regulated collaborative agreement with another health provider in order for the NP to provide patient care, or it limits the setting of one or more elements of NP practice.

03 Restricted Practice

State practice and licensure laws restrict the ability of NPs to engage in at least one element of NP practice. State law requires career-long supervision, delegation or team management by another health provider in order for the NP to provide patient care



# PA Supervision Requirements



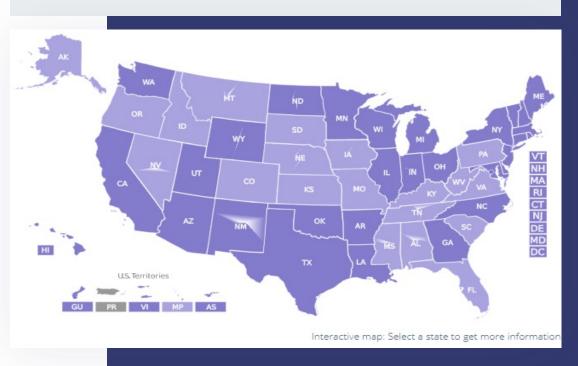
# State may have requirement on how many APRNs are under a physician license

#### For example:

- **01.** One physician 9 APRNs allowed
- **02.** But can only concurrently supervise 3

http://scopeofpracticepolicy.org/practitioners/physician-assistants/

#### **SUPERVISION REQUIREMENTS**



#### Legend

- Supervision determined by the State Medical Board or law
- Supervision determined at the practice level



## Scope of Practice - PA



#### Florida Example

#### **Supervision Requirements**

The law outlines the exact means of responsible supervision. Direct supervision is not required, but the supervising physician must be easily available or be physically present for consultation. Fla. Admin. Rules §64B8-30.001(3), Fla. Stat. §459.022(f)

#### **Prescriptive Authority for Physician Assistants**

A written agreement between the PA and the supervising physician outlining prescribing privileges is required. PAs may prescribe controlled substances under current supervisory standards <u>Fla. Admin. Rules §64B8-30.007</u>, <u>Fla. Stat. §458.347</u>.

#### **Scope of Practice Determination**

The duties delegated to the physician assistant must be within the supervising physician's scope of practice. The PA may work in any setting that is within the scope of practice of the supervising physician's practice. **Fla. Admin. Rules §64B8-30.012** 

#### **Arizona Example**

#### **Supervision Requirements**

The supervising physician is responsible for all aspects of the performance and supervision of a PA. Both the PA and the physician must ensure that the relationship and access to the supervising physician are defined and there is a process for evaluation, among other items. **Ariz. Rev. Stat. Ann. §32-2533** 

#### **Prescriptive Authority for Physician Assistants**

The PA may prescribe drugs and Schedules II-V controlled substances with delegation from the supervising physician. **Ariz. Rev. Stat. Ann. §32-2532** 

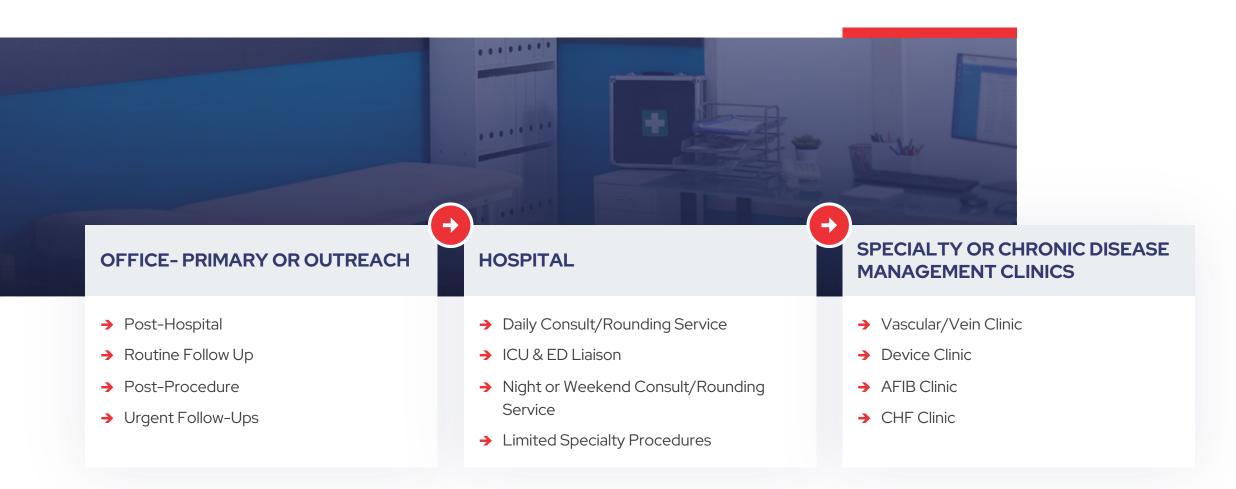
#### **Scope of Practice Determination**

The supervising physician delegates tasks to the PA that are within the PA's skills and the physician's scope of practice. **Ariz. Rev. Stat. Ann. §32–2531** 



## Contemporary Role of the CV APP









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#### **OFFICE DEDICATED**

- → Hospital F/U
- → Procedure F/U
- → Routine Established F/U
- → ALL Med Titrations
- → Chronic Disease Management
- → In-Box Management
- → Nurse Supervision
- → Night First Call

#### **HOSPITAL DEDICATED**

- → Consult / Admit Service
- → Subsequent Day F/U Visits
- → ED & ICU Liaison
- Cath Lab Coordination
- → Procedures
- → Daily Billing Reconciliation
- → Weekday Coverage
- → Night Coverage
- → Weekend ONLY Coverage

HOSPITAL-BASED

COMBINATION OF OFFICE/HOSPITAL COVERAGE



# Sample Office Template



8:00AM	Est Pt.	1:00PM	Est Pt.	
8:30AM	Est Pt.	1:30PM	Hosp F/U or Chronic Care	
9:00AM	Hosp F/U or Chronic Care	2:00PM	Est Pt.	
9:30AM	Hosp F/U or Chronic Care	2:30PM	Est Pt.	
10:00AM	Est Pt.	3:00PM	Est Pt.	
10:30AM	Est Pt.	3:30PM	Est Pt.	
11:00AM	Hosp F/U or Chronic Care			
11:30AM	Est Pt.	14 Total Patients		

8:00AM	Est Pt.	1:00PM	Est Pt.	
8:20AM	Est Pt.	1:20PM	Hosp F/U or Chronic Care	
8:40AM	Hosp F/U or Chronic Care	1:40PM	Est Pt.	
9:00AM	Hosp F/U or Chronic Care	2:00PM	Est Pt.	
9:20AM	Est Pt.	2:20PM	Est Pt.	
9:40AM	Est Pt.	2:40PM	Est Pt.	
10:00AM	Hosp F/U or Chronic Care	3:00PM	Hosp F/U or Chronic Care	
10:20AM	Est Pt.	3:20PM	Est Pt.	
10:40AM	Est Pt.			
11:00AM	Est Pt.			
11:20AM	Est Pt.	19 Total Patients		



## **APP Production Metrics**



## Typical APP Production Metrics are Calculated as WRVUs or Patient Encounters

#### ACC/MedAxiom 2021 APP Survey Results:

→ WVRUs Range: 1K-4K Per Year

→ Patient Encounter Range: 12-22 Visits Per Full Day



ACC/MedAxiom 2021 APP Provider SURVEY

CPT CODE	BILLABLE VISITS PER YEAR	Annual RVU		
99213	1,620	2,106		
99214	1,800	3,456		
99215	180	504		
Grand Total	3,600 Encounters	6,068 RVU		
15 PATIENTS/DAY FOR 48 WEEKS				





#### **Full Time Office Support**

- APP support is based upon MD total number of unique patients
- Tenured MD with 3000 active unique patients yield minimum of 5000 office visits/if 1000 are seen only 1/yr.
- If Tenured MD has 3 office days/week, 46 weeks/yr.,
   capacity = 138 days year 20 pts/day OR 2760 slots
- Tenured MD excess patient load to APP = 2240
- CONCLUSION: Sharing an APP may only occur between New MD Recruit and Tenured MD. Ratio of support must be reviewed, calculated, and revised annually especially within practices with high new patient growth.





#### **Hospital Time Support**

- Typical Ratio is 1 APP to 1 Physician based upon a daily patient load or service of approximately 25. Patient load is defined as:
  - # of your practice's inpatients that must be seen for daily care, plus
  - # of all NEW CONSULTS, plus
  - # of your practice's patients and unassigned patients coming through the emergency room or in chest pain OBS, plus
  - # of your practice partners patients requiring discharge, plus
  - # of your practice's patients incoming by transfer, PLUS
  - All the orders, interpretations, drive by work associated with representing your practice in the hospital each day!
- THIS DOES NOT INCLUDE CATH LAB CASES



## **APP Success Orientation Guide**



Cardiovascular APP New Grad Orientation Schedule (16-week)							
Week 1 Direct Observation and Training	Explained (Date & Initials or N/A)	Observed (Date & Initials or N/A)	Sign-off (Date & Initials or N/A)	Week 16 Resource	Explained (Date & Initials or N/A)	Observed (Date & Initials or N/A)	Sign-off (Date & Initials or N/A)
Shadow MD Clinic (One or Varied MDs)				Perform Independent APP Clinic Visits (14/day)			
Observe Rooming Process for MD with MA or RN				Independently Order Prescriptions and CV DX Testing as Req			
Observe MD Complete Workflow, Prep to Seeing Patient to Completing Notes				Accept Phone Triage Messages/Assist			
& Orders				Independent MD Collaboration as Req			
Observe Med Refill Process				TOUCHPOINT with Physician Mentors and Practice Leadership			
Observe CV DX Order Process							
ATTEND PRACTICE EMR/PM TRAINING, Login Set Up, Required New Hire Practice/System Orientation				Comments:			
New File Fractice/ System One Itation					Practice Lead	ership Sign-off & C	ompletion Date
Comments:				Certification of Completion			

Prioritize time to shadow in CV DX Testing, Device Clinic, Nurse Triage, Test Result Processing, Time w/Hospital Rounder. Attend Coding/Billing Review of OWN work



You can download the presentation and corresponding resources directly from

cvausa.com/webinars

Please contact the presenters directly with any questions or comments:

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If you have a suggestion for an educational topic for future webinars, please send your suggestions

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Do you have topics you would like to add to the series?

Do you have anything you would like to follow up on?